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**CHANCELLORS  
INTERIM LABORATORY DIRECTOR ALIVISATOS  
MEDICAL CENTER CHIEF EXECUTIVE OFFICERS**

**Policy on Reemployment of UC Retired Employees Into Senior Management Group  
and Staff Positions**

Dear Colleagues:

Attached is the policy on *Reemployment of UC Retired Employees Into Senior Management Group and Staff Positions*, as approved by The Regents and effective beginning January 1, 2009. This policy replaces the *Guidelines for Rehire of UC Retirees*, subject to the below grandfathering provision, and covers all retired employees (annuitants and lump sum cashout recipients) who are reemployed into Senior Management Group positions or staff positions. Recall appointments for academic appointees are governed by Academic Personnel Policy 200-22 and Academic Personnel Policy 200, Appendices A and B, and the *Guidelines for Rehire of UC Retirees*.

In general, retirees who were hired on or before December 31, 2008 and have subsequently continued employment will be grandfathered under the new policy. Until their appointments end or there is a change in their current appointments, these rehired retirees will be covered under the *Guidelines for Rehire of UC Retirees*; however, it is intended that such rehired retirees become subject to the new policy as expeditiously as possible.

Following is a summary of the main provisions of the new policy on *Reemployment of UC Retired Employees Into Senior Management Group and Staff Positions* applicable to annuitants as well as lump sum cashout recipients. All managers with hiring authority are required to fully comply with the policy's requirements.

- A retiree must not be reemployed until there has been a break in service of at least 30 days, but preferably 90 days.
- An employee who has not reached the normal retirement age under UCRP (age 50 with a minimum of 5 years of service credit for Safety members and age 60 with a minimum of 5 years of service credit for all other members) must not engage in discussions about reemployment until after receipt of his/her first monthly payment or lump sum cashout or 30 days after separation, whichever is later.
- Reemployment is restricted to no more than 43% time during a continuous 12-month period.

- Reemployment is restricted to a total of 12 months, subject to extension following the appropriate approval process.
- For rehires into SMG positions or rehires who are over the Regental compensation threshold, the President must endorse and The Regents must approve all appointment requests and any requests for appointments beyond the policy restrictions. No exceptions to this requirement are permitted.
- For rehires into any other staff positions, the Chief Human Resources Officer (or designee, as appropriate) must review and sign off on, and the Executive Officer must approve all appointment requests and any requests for appointments beyond the policy restrictions.
- Reemployment must be as a result of University need (e.g., the retiree possesses skills and institutional knowledge that the hiring department cannot otherwise obtain with equal cost effectiveness, the hiring department anticipates a prolonged process for hiring a replacement, or the hiring department anticipates that the retiree will assist a replacement to acquire necessary skills and knowledge).
- At the time each retiree is rehired, locations must submit to the Vice President–Human Resources at the Office of the President a completed *UCRP Retired Employee Election Form* (this is not required for those who received a lump sum cashout).
- Locations must submit a semi-annual report to the Office of the President that incorporates a list of all rehired retirees, identifying those with appointments greater than 43% time within a 12-month period as well as those with other types of approved variations from policy, and provide documentation of required approvals. (Similar reporting will be required for retirees who were hired prior to the effective date of this policy.)

The policy was reviewed by the Lawrence Berkeley National Laboratory, the campuses, and the Academic Council. In addition, employees were given an opportunity to comment.

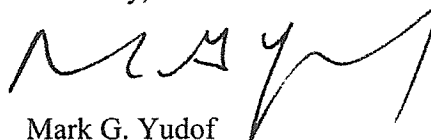
The policy will be made available on the following website:

[http://atyourservice.ucop.edu/employees/policies\\_employee\\_labor\\_relations/index.html](http://atyourservice.ucop.edu/employees/policies_employee_labor_relations/index.html)

In the near future, the *Implementation Procedures* and *Frequently Asked Questions* for the policy will be posted on the website as well.

This is an important policy which should be widely disseminated. The Chancellors, Interim Laboratory Director Alivisatos, and Medical Center CEOs may direct questions about the policy to the Vice President–Human Resources at the Office of the President, while hiring authorities, other managers, and employees may direct questions to local Chief Human Resources Officer.

Sincerely,



Mark G. Yudof  
President

Attachment

cc: Members, President's Cabinet  
Principal Officers of The Regents  
Academic Senate Chair Croughan  
Acting Associate Vice President Cammidge  
Universitywide Policy Office  
Academic Personnel Directors  
Chief Human Resources Officers  
SMG Coordinators

bcc: Executive Director Baptista  
Executive Director Boland  
Executive Director Hirahara  
Executive Director Larsen  
Executive Director Scott  
Interim Executive Director Price  
Director Schwartz  
Coordinator Capell  
Coordinator Ernst  
Coordinator Litrownik  
University Counsel Clark

# Reemployment of UC Retired Employees Into Senior Management Group and Staff Positions



**Responsible Officer:** Vice President–Human Resources

**Responsible Office:** Human Resources

**Effective Date:** January 1, 2009

**Next Review Date:** The Responsible Officer will review the policy annually for update purposes and will conduct a full review at least every three years.

**Who is Covered:** All UC retired employees (Senior Management Group members, including Deans; staff employees; and academic appointees) who are reemployed into Senior Management Group positions or staff positions. Recall appointments for academic appointees are governed by Academic Personnel Policy 200-22 and Academic Personnel Policy 200, Appendices A and B, and the *Guidelines for Rehire of UC Retirees*. This policy is applicable to retired academic appointees who are rehired into SMG or staff positions; however, it does not apply to academic appointees recalled into faculty teaching or academic research appointments.

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## Reemployment of UC Retired Employees Into Senior Management Group and Staff Positions

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### I. POLICY SUMMARY

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This policy governs the reemployment of all Retired Employees (as defined in Section II. below) into Senior Management Group (SMG) or staff positions.

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### II. POLICY DEFINITIONS

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**Career Appointment:** An appointment established at a fixed or variable percentage of time at 50 percent or more of full-time, which is expected to continue for one year or longer.

**COBRA:** The Consolidated Omnibus Budget Reconciliation Act (COBRA), which gives University employees and their covered family members the right to temporarily continue their UC-sponsored group health coverage in situations that would ordinarily cause the individual to lose coverage.

**Executive Officer:** The University President, Chancellor, or Laboratory Director.

**Normal Retirement Age:** Normal retirement age under UCRP means age 50 with a minimum of 5 years of service credit for Safety Members and age 60 with a minimum of 5 years of service credit for all other Members.

**Retired Employees:** Former University employees (SMG members, staff employees, and academic appointees) who have separated from University service and elected monthly retirement income or a lump sum cashout under the University of California Retirement Plan.

**Senior Management Group:** Individuals whose career appointment is in the Senior Management Group personnel program. Employees with a dual academic appointment at 0% shall be considered to possess a career appointment in the Senior Management Group.

**Top Business Officer:** Executive Vice President–Business Operations for the Office of the President, Vice Chancellor for Administration, or the position responsible for the location's financial reporting and payroll as designated by the Executive Officer.

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### III. POLICY TEXT

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#### A. Scope

Retired Employees may be reemployed by the University in accordance with the provisions of this policy, which incorporates requirements developed [1] to address legal concerns regarding preservation of the tax-qualified status of the University of California Retirement Plan (UCRP) as described in Section B. below and [2] to address the University's concerns regarding operation of a public retirement plan, administrative feasibility, and compliance as described in Section C. below.

#### B. *IRS Restrictions for Preserving the Tax-Qualified Status of UCRP*

The Internal Revenue Code imposes restrictions on the timing of the distribution of benefits to participants in defined benefit plans such as UCRP. Generally, payments are permitted when an employee retires or attains normal retirement age. Otherwise, retirement benefits should remain in the plan so they will be available to provide support to participants after they cease working. Failure to satisfy the distribution timing restrictions could disqualify the

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plan, which could cause the vested benefits of UCRP members to become immediately taxable.

If an employee retires before reaching the normal retirement age under a pension plan, the Internal Revenue Service (IRS) may question whether the employee's retirement is a true separation from service or a strategy to access retirement funds that otherwise would not be available to the employee.

Normal retirement age under UCRP means age 50 with a minimum of 5 years of service credit for Safety members and age 60 with a minimum of 5 years of service credit for all other members. Once an employee attains normal retirement age, the IRS no longer is concerned about an employee's access to retirement funds because those funds were intended to be available at that age.

The following factors support a determination that a true separation from service has occurred for an employee who has not reached normal retirement age:

- The employee and the employer did not engage in discussions regarding reemployment before the employee's separation from service. The IRS has singled out this factor as critical to support the occurrence of a true separation. Therefore, for employees who have not reached normal retirement age, discussions about reemployment are prohibited until after the employee has received his or her first monthly payment or lump sum cashout or 30 days after separation, whichever is later. (For employees who have reached normal retirement age, discussions about reemployment prior to actual separation are not prohibited)
- The length of the break in service before reemployment is reasonable
- Both the employer and the employee intended that a separation from service occur and that it be permanent
- Upon separation from service, the employee surrendered something of value, such as seniority rights or access to benefits available only to active employees
- The employer processed the employee as if he or she were separating from service. For example, a COBRA election or information on retiree health insurance coverage was provided to the employee upon separation, or benefits not available to anyone other than active employees were terminated, or a separation date was entered into the payroll/personnel system
- The employee is reemployed into a position that requires different skills from those used in his or her prior position or is with a different department or supervisor
- The employee was employed by an unrelated employer prior to reemployment

### ***C. University Policy Restrictions***

The following restrictions on the reemployment of Retired Employees are based on University policy which has been developed to reflect responsible stewardship of the University related to the perception of individuals drawing a retirement benefit and another UC income simultaneously, and to provide public accountability, transparency, and sound succession planning. Individuals receiving UCRP monthly retirement income who are reemployed into career appointments and suspend their monthly retirement payments are exempted from complying with certain restrictions as delineated in Section 5. below.

#### **1. University Need**

Reemployment must be as a result of University need, such as the Retired Employee possesses skills and institutional knowledge that the hiring department cannot otherwise

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obtain with equal cost effectiveness, the hiring department anticipates a prolonged process for hiring a replacement, or the hiring department anticipates that the Retired Employee will assist a replacement to acquire necessary skills and knowledge.

For situations in which a Retired Employee is reemployed on a temporary basis into a career position (such as the same position held before retirement or another vacant career position), the job must be posted and a search begun within 30 days of the vacancy being created and a minimum 30-day recruitment period must be held.

Written documentation on University need must be provided for all reemployment actions, including specification of the duration of the appointment in order to support the existence of University need.

The President must endorse a request based on University need before submission to The Regents for approval for Retired Employees reemployed into SMG positions, and for Retired Employees whose annualized base salary plus any other cash compensation in the rehire position meets or exceeds the current Indexed Compensation Level. (The total compensation at the appointment rate in the rehire position will be used and not the conversion to derive a "full-time equivalent" amount, e.g., at 100% percent.)

For staff positions, the local campus, medical center, or laboratory Chief Human Resources Officer (CHRO), or designee, as applicable, must review and sign off on a request based on University need prior to submission to the location's Executive Officer for approval.

### **2. Break in Service**

A Retired Employee must not be reemployed until there has been a break in service of at least 30 days, but preferably 90 days. The break in service restriction is not required to preserve the tax-qualified status of UCRP if the Retired Employee has reached normal retirement age at the time of separation from service; however, this policy requires that the break in service restriction be applied to all Retired Employees.

In addition, employees who have not reached normal retirement age must not engage in discussions concerning reemployment until after they have received their first monthly payment or lump sum cashout or 30 days after separation, whichever is later.

### **3. Appointment Percentage**

Due to potential Medicare complications and to minimize situations where individuals draw a retirement benefit and another UC income simultaneously, this policy requires that Retired Employees be reemployed with an appointment of no more than 43% during any 12 month period. Appointments may not normally exceed 12 months. Appointments in excess of 43% time may be requested by following the process outlined later in this section. Extensions beyond 12 months may be requested by following the process outlined in Section 4. below. Appointments at 43.75% time or more provide eligibility to Retired Employees for UC-sponsored employee medical coverage, which makes Medicare become the secondary payer.

It is the intent of this policy that Retired Employees be reemployed with limited appointments that do not qualify them for active employee health and welfare benefits, regardless of whether the Retired Employee has elected monthly retirement income or a lump sum cashout.



## **Reemployment of UC Retired Employees Into Senior Management Group and Staff Positions**

Appointment at no more than 43% also ensures that Retired Employees who elected monthly retirement income are reemployed with limited appointments and do not become active members in UCRP.

If reemployment is to exceed 43%, the request must be approved as follows:

- The President must endorse the request prior to submission to The Regents for approval for Retired Employees reemployed into SMG positions and Retired Employees whose annualized base salary plus any other cash compensation in the rehire position meets or exceeds the current Indexed Compensation Level. (The total compensation at the appointment rate in the rehire position will be used and not the conversion to derive a "full-time equivalent" amount, e.g., at 100 percent.)
- The Chief Human Resources Officer or designee must review and sign off on the request prior to submission to the Executive Officer for approval for Retired Employees reemployed into staff positions.

#### **4. Duration of Reemployment**

Reemployment in one or multiple positions must not exceed a total of 12 months. If reemployment is necessary after 12 months has expired, the request must be approved as follows:

- The President must endorse the request prior to submission to The Regents for approval for Retired Employees reemployed into SMG positions and Retired Employees whose annualized base salary plus any other cash compensation in the rehire position meets or exceeds the Indexed Compensation Level. (The total compensation at the appointment rate in the rehire position will be used and not the conversion to derive a "full-time equivalent" amount, e.g., at 100% percent.)
- The Chief Human Resources Officer or designee must review and sign off on the request prior to submission to the Executive Officer for approval for Retired Employees reemployed into staff positions.

#### **5. Reemployment and Suspension of Monthly Retirement Income**

A Retired Employee who is receiving UCRP monthly retirement income, but agrees to suspend the payments, may be reemployed temporarily, or reemployed in a career appointment subsequent to an appropriate recruitment and break in service, without being subject to the policy restrictions in Sections 1, 3 and 4 above, but is subject to Section 2.

A Retired Employee who took a lump sum cashout may not be reemployed into a career appointment and is subject to the above Sections 1, 2, 3 and 4 above.

### **D. *Reporting Requirements and Disclosure***

#### **1. Reporting Requirements**

For each Retired Employee reemployed into a staff position, the locations must submit a completed *UCRP Retired Employee Election Form* (not required for Retired Employees who received a lump sum cashout) to the Vice President–Human Resources at the time the Retired Employee is reemployed.

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In addition, the locations must submit a summary report semi-annually by June 30 and December 31 of each year to the Vice President–Human Resources that incorporates a list of all reemployed Retired Employees, with identification of appointments greater than 43% within a 12-month period, and appointments for which other types of variations from policy have been approved, and provide documentation that required approvals were obtained.

### 2. Disclosure

In accordance with University policy, individuals inside or outside the University are entitled to have access to information in employees' personnel records in conformance with State of California statutes and University records policies. The Executive Officer is to establish procedures for the release of information. Examples of information which is public information and is to be released upon request include name, current salary, retirement compensation, and appointment type.

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## IV. APPROVAL AUTHORITY

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### A. *Implementation of the Policy*

The Vice President–Human Resources is the Responsible Officer for this policy and has the authority to implement the policy. The Responsible Officer may apply appropriate interpretations to clarify policy provided that the interpretations do not result in substantive changes to the underlying policy. The Office of the President Human Resources will work with the Responsible Officer of each policy to implement each policy.

### B. *Revisions to the Policy*

The Regents is the Policy Approver for this policy and has the authority to approve any policy revisions upon recommendation by the President.

The Vice President–Human Resources has the authority to initiate revisions to the policy, consistent with approval authorities and applicable Bylaws and Standing Orders of The Regents.

The Executive Vice President–Business Operations has the authority to ensure that policies are regularly reviewed and updated, and are consistent with the Senior Management Group Compensation Policy Principles and other governance policies.

### C. *Approval of Actions*

The President must endorse, and The Regents must approve, all reemployment actions (actions authorized by this policy, that exceed this policy, or that are not expressly provided for under any policy) for:

- Retired Employees reemployed into SMG positions
- Retired Employees whose annualized base salary plus any other cash compensation in the rehire position meets or exceeds the Indexed Compensation Level. (The total compensation at the appointment rate in the rehire position will be used and not the conversion to derive a “full-time equivalent” amount, e.g., at 100 percent.) (Normal appointment approval shall be followed for a Retired Employee reemployed into a career appointment, following regular UC recruitment procedures and after an appropriate break in service, who elects suspension of UCRP monthly retirement income.)

## **Reemployment of UC Retired Employees Into Senior Management Group and Staff Positions**

For Retired Employees reemployed into staff positions, actions authorized by this policy must be approved in accordance with local procedures, which must include a provision for review and sign off by the local Chief Human Resources Officer prior to approval by the location's Executive Officer. The Executive Officer may delegate authority to approve actions authorized by this policy, but remains accountable for all reemployment actions and for submission of timely and accurate reports in compliance with Section V.A. of this policy. Documentation of the delegation of authority must be submitted to the Vice President—Human Resources. The Office of the President will conduct periodic audits of delegations and reemployment actions.

### ***D. Approval of Variations From Policy***

Unless there is explicit and specific authorization for an action by this policy, the action is considered to be a variation from the policy and must be approved as follows:

The President must endorse, and The Regents must approve, the variation to the policy for:

- Retired Employees reemployed into SMG positions
- Retired Employees whose annualized base salary plus any other cash compensation in the rehire position meets or exceeds the current Indexed Compensation Level. (The total compensation at the appointment rate in the rehire position will be used and not the conversion to derive a "full-time equivalent" amount, e.g., at 100 percent.)

For Retired Employees reemployed into staff positions, requests for approval for variations from this policy must be reviewed and signed off on by the local Chief Human Resources Officer and documented and approved by the location's Executive Officer.

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## **V. COMPLIANCE**

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### ***A. Compliance with the Policy***

The following roles are designated at each location to implement compliance monitoring responsibility for this policy:

The Top Business Officer and/or the Executive Officer at each location will designate the local management office to be responsible for the ongoing reporting of policy compliance, including collecting all relevant compensation package activity, and creating specified regular compliance reports (such as a monthly compensation compliance report) for review by the location's Top Business Officer.

The Top Business Officer establishes procedures to collect and report information, reviews the specified regular compliance reports (such as a monthly compensation compliance report) for accuracy and completeness, reviews policy exceptions and/or anomalies to ensure appropriate approval has been obtained, and submits a copy of the compliance report to the Executive Officer for signature.

The Executive Officer is accountable for monitoring and enforcing compliance mechanisms, ensuring monitoring procedures are in place, approving the specified regular compliance reports (such as a monthly compensation compliance report), and sending notice of final approval for the reports to the Senior Management Compensation Office, Top Business Officer, and Local Resources.

## Reemployment of UC Retired Employees Into Senior Management Group and Staff Positions

The Vice President–Human Resources is accountable for reviewing the administration of this policy. The Senior Vice President–Chief Compliance and Audit Officer will periodically monitor compliance to these policies, and results will be reported to senior management and The Regents.

### **B. Noncompliance with the Policy**

Noncompliance with the policy is handled in accordance with The Regents' Guidelines for Corrective Actions Related to Compensation Practices and Guidelines for Resolution of Compensation and Personnel Issues Resulting from the Findings of Audits and Management Reviews.

Noncompliance is reported in the monthly compliance report from each location as approved by the Executive Officer and reviewed by the Senior Vice President–Chief Compliance and Audit Officer and The Regents at least three times per fiscal year.

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## REVISION HISTORY

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As a result of the issuance of this policy, the following documents are rescinded as of the effective date of this policy and are no longer applicable for Senior Management Group and staff rehired Retired Employees, and academic appointees rehired into SMG or staff positions, who are hired on or after the effective date of this policy:

- *Guidelines for Rehire of UC Retirees*
- *Reappointment Guidelines for Rehired Retirees*

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## IMPLEMENTATION PROCEDURES

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## RELATED DOCUMENTS

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- Recall Appointments for Academic Appointees -- Academic Personnel Policy 200-22 (APM - 200-22) (referenced in the **Who is Covered** section of this policy)
- Pre-Retirement Recall Guidelines for Faculty Recalled for Post-Retirement Teaching -- Academic Personnel Policy 200 (APM - 200), Appendix A (referenced in the **Who is Covered** section of this policy)
- UCRP Reappointment Guidelines for Rehired Retirees -- Academic Personnel Policy 200 (APM - 200), Appendix B (referenced in the **Who is Covered** section of this policy)
- Guidelines for Rehire of UC Retirees (referenced in the **Who is Covered** section of this policy)
- UCRP Retired Employee Election Form (referenced in Section III.D.1. of this policy)
- Bylaws of The Regents (referenced in Section IV.B. of this policy)
- Standing Orders of The Regents (referenced in Section IV.B. of this policy)
- Senior Management Group Compensation Policy Principles (referenced in Section IV.B. of this policy)

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- *Other Governance Policies* (referenced in Section IV.B. of this policy)
- *Guidelines for Corrective Actions Related to Compensation Practices* (referenced in Section V.B. of this policy)
- *Guidelines for Resolution of Compensation and Personnel Issues Resulting from the Findings of Audits and Management Reviews* (referenced in Section V.B. of this policy)
- *Returning to UC Employment After Retirement Factsheet and Election Form*
- *Medicare Factsheet for Employees and Retirees*

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**FREQUENTLY ASKED QUESTIONS**

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